

ANNUAL REPORT

ANNUAL OVERVIEW | PROGRAM HIGHLIGHTS | OUR COMMUNITY



A Letter From the Executive Director

Heraclitus, a Greek philosopher, is quoted as saying "change is the only constant in life." While that "constant" can bring with it uncertainty, anxiety, decision fatigue, and fear as we've seen these last two years, it can also bring excitement, hope, and opportunity. Think of the beauty of a babbling brook, ocean waves breaking on the sand, or white water spilling over a giant waterfall. They are all wonders that we are drawn to. They are soothing, renewing, and all-consuming. They also are the epitome of change.

Change is inevitable but there's magic in how we navigate it and model it to our students. We've survived the recent pandemic rapids and we have new skills, confidence, and perspective to handle the unending river of changes that come our way. What a gift that is.

Reflecting back, change and innovation have characterized NCAIS during my 15 years. NCAIS has grown to be recognized as a thought leader and innovator among independent school associations, receiving 3 E.E. Ford grants to create new programs like VISnet, Women in Leadership, and most recently, our Race and Equity online course. These all were responses to changing needs and trends in our schools and communities. During my tenure, the NCAIS Board and NCAIS team have supported me in bold initiatives and programs that both addressed the changing landscape and challenged the current paradigm. Most recently, we have ventured into the Multiple Employer Retirement Plan arena and are well on our way to creating the first multi-state independent school MEP. I am both humbled and grateful to work with a board that embraces and advances change and innovation in the independent school space.

As we look ahead to the coming year, NCAIS will experience a gradual change as our leadership transitions. After 16 years, I will retire as Executive Director, effective June 30th, 2023, and Stephanie Keaney, our Associate Director will become your new Association Leader. Stephanie and I have had the privilege of navigating the NCAIS waters together for more than 10 years and while I'm sure the voyage under Stephanie's leadership will be calm, it will, no doubt, bring innovation, inspiration, and thought leadership to address both challenges and changes on the horizon. Please join me in a year of celebration as we reflect on the successes we've shared together these last 15 years and look upstream with anticipation.

Linda D. Y



PROGRAM HIGHLIGHTS

PROFESSIONAL DEVELOPMENT

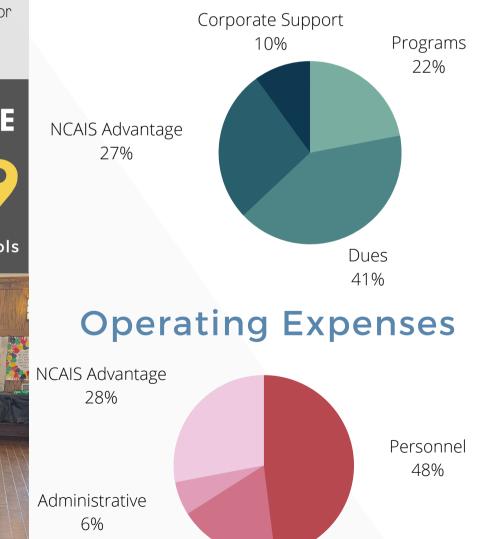
A significant portion of NCAIS revenue is generated through professional development offerings. As a core commitment, we strive to offer leading edge opportunities with our workshops and conferences. During the 2021-2022 school year, NCAIS offered 22 events, a combination of one-day and multi-day formats, with 1,133 participants. 37 NCAIS schools and 27 guest organizations attended events during the year. Additionally, we offered monthly virtual cohort meetings for 12 constituent groups.

FINANCIAL SUMMARY

Total Operating Revenue	\$ 1,C)53,356
Total Operating Expenses	\$ 1,C)18,077
Net Operating Income	\$	35,280

*Note: The 2021-2022 Revenue Surplus included funds from the Employee Retention Tax Credit.

Operating Revenue



Programs 18%

NCAIS AT-A-GLANCE

89

Member Schools





MULTIPLE EMPLOYER PLAN

INDEPENDENT SCHOOL COLLABORATIVE MULTIPLE EMPLOYER RETIREMENT PLAN

In the Fall of 2021, NCAIS began conversations with Compass Financial Advisors, TIAA, and Pentegra with the intention of starting a Multiple Employer Retirement Plan (MEP) that would be available to NCAIS member schools. MEPs offer members lower fees, better investments for participants, and reduced work and liability for schools. Over the winter and spring months, the MEP Team had conversations with individual schools, resulting in high interest and 20+ letters of intent. The first group of schools will transition to the MEP in December of 2022. NCAIS is also exploring the possibility of expanding the MEP to include neighboring state associations and their members, recognizing that larger plans ensure long-term sustainability and increased cost savings to participants.

LEGISLATIVE UPDATE

Highlights of the 2021-2022 legislative session include final pandemic relief funding, redistricting of congressional and state legislative district boundaries, and expanding school choice.

- The American Rescue Plan Act Elementary and Secondary School Emergency Relief Fund (ESSER Fund) was made available to both public and private schools, providing much needed resources to a number of NCAIS schools.
- Redistricting to realign voting districts after the 2020 Census was at the top of the 2021-2022 year's legislative agenda The new district plan approved by the Republican-led legislature was challenged, citing gerrymandering. It was subsequently struck down by Wake County Superior Court and a new plan was drawn by three court-appointed redistricting special masters. The map will be in effect for the 2022 mid-term Congressional elections.
- School Choice was expanded both in grant amounts and eligibility requirements. The Scholarship for Students with Disabilities and the Educational Savings Account Program were combined with the Opportunity Scholarship, primarily to streamline state offerings. Eligibility requirements for the Opportunity Scholarship were expanded, minimum income levels were raised, and the amount of individual grants was increased to more than \$6,000 per student per year.

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2021-2022 BOARD OF DIRECTORS

Officers

Kerin Hughes, President Doreen Kelly, Vice President Paul Ibsen, Treasurer Rob Brown, Secretary

Directors

Beth Covolo Karen Cumberbatch Beverly Fowler Tom Franz Ray Quesnel Tracy Shaw

NCAIS STAFF

Linda Nelson, Executive Director Stephanie Keaney, Associate Director Rebecca Slay, Director of Finance Meghan Hilleboe, Program Coordinator

2021-2022 ANNUAL SUPPORTERS

A.W.G. Dewar, Inc. Brown Edwards & Company The Budd Group CBIZ Checkwriters Constangy, Brooks, Smith & Prophete, LLP Edifice, Inc FACTS Management First Tryon Securities, LLC Flik Independent School Dining GreerWalker, LLP Independent School Management Little Diversified Architectural Consulting Paymerang

Marsh & McLennan Agency Proactive Chiropractic & Rehab Center Rhodes Branding Soil3

Southern Teachers Agency Stifel

TriNet

Sponsorship Level: Leadership Circle | Gold | Silver | Bronze

2021-2022 CONFERENCE SUPPORT

Active Defender Boomerang Design **Cetera Investors The College Funding Coach** Compass Financial Partners Finalsite

Key Risk Lexington Independents MUSCO Sports Lighting Pediatric Hair Solutions Pentegra SAGE Samet Construction Selective Insurance The Social Institute TIAA Truist Bank UNUM Insurance

Sponsorship Level: Event Sponsor | Event Exhibitor

NCAIS promotes educational excellence and empowers member schools to thrive in pursuit of their missions.





Member Schools

Al-Iman School Arendell Parrott Academy Asheville Christian Academy Asheville School B'nai Shalom Day School Bishop McGuinness Catholic High School **Brookstone Schools** The Burlington School Calvary Day School Cannon School Canterbury School Cape Fear Academy Carmel Christian School Carolina Day School Carolina Friends School Cary Academy Charlotte Christian School Charlotte Country Day School Charlotte Jewish Day School Charlotte Latin School Charlotte Preparatory School Christ Classical Academy of Charlotte Christ School Coastal Christian High School Covenant Day School Davidson Day School Duke School Durham Academy Emerson Waldorf School The Epiphany School of Global Studies

Episcopal Day School Fayetteville Academy The Fletcher Academy The Fletcher School Forsyth Country Day School Friends School of Wilmington Gaston Day School **GRACE** Christian School Greenfield School Greensboro Day School Greensboro Montessori School Harrells Christian Academy Hickory Day School High Point Christian Academy High Point Friends School Hill Learning Center Hope Academy Immaculata Catholic School The John Crosland School Kerr-Vance Academy Lawrence Academy The Lerner Jewish Community Day School Montessori Community School Montessori School of Durham The Montessori School of Raleigh Murtle Grove Christian School Neuse Christian Academy New Garden Friends School Noble Academu Oak Ridge Military Academy

The Oakwood School Omni Montessori School The O'Neal School The Outdoor Academy Palisades Episcopal School The Piedmont School Pinewoods Montessori School Providence Day School Rabun Gap-Nacoochee School The Raleigh School Ravenscroft School **Ridgecroft School** Rocky Mount Academy Saint Mary's School Salem Academy Salisbury Academy St. David's School St. Timothy's School Statesville Christian School Summit School Triangle Day School Trinity Academy Trinity Episcopal School Trinity School of Durham and Chapel Hill Wayne Country Day School Wesleyan Christian Academy Westchester Country Day School Winston Salem Christian School Woodlawn School

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